

# Internal Audit & Business Improvement Services

Strengthening Controls. Enhancing Performance. Enabling Growth.

Forvis Mazars Group SC is an independent member of Forvis Mazars Global, a leading professional services network. Operating as an internationally integrated partnership in over 100 countries and territories, Forvis Mazars Group specialises in audit, tax and advisory services. The partnership draws on the expertise and cultural understanding of over 40,000 professionals across the globe to assist clients of all sizes at every stage in their development.

Forvis Mazars delivers integrated Internal Audit and Business Improvement services that help organisations manage risk, improve operational performance, and achieve strategic outcomes. Our approach combines deep assurance expertise with practical transformation capabilities—ensuring your processes, controls, and strategies work together to unlock long-term value.

## It starts with Internal Audit Services

### A Tailored, Risk-Based Approach

Every organisation is different, and its internal audit approach should reflect that. We design our work to fit your business model, risk profile, and assurance needs—avoiding a one-size-fits-all methodology. We help organisations determine the most efficient way to gain confidence in the effectiveness of critical processes and internal controls.

### Our Internal Audit Capabilities

#### Outsourced & Co-sourced Internal Audit

We offer:

- Fully outsourced internal audit for operational, financial, and compliance audits
- Co-sourced arrangements to supplement existing IA teams with specialist skills
- External Quality Assessments (EQA) of internal audit functions
- Reviews of outsourced IA arrangements and service providers

This ensures you have the right expertise and coverage while maintaining cost efficiency.

#### Risk Management Frameworks

We support organisations in designing and strengthening risk management and governance functions, including:

- Establishing or refining enterprise risk management (ERM) frameworks
- Developing risk-based internal audit strategies and audit plans
- Conducting governance effectiveness assessments

We ensure your risk processes are aligned with business objectives and regulatory expectations.

#### Regulatory Compliance & Internal Controls

Our teams perform compliance assessments and advisory across key regulatory domains:

- SOX
- J-SOX
- ICOFR
- Joint Venture Audit
- Industry-specific regulatory reviews
- Internal control design, testing, and enhancement

We help organisations navigate complex compliance requirements and build resilient control environments.

# Followed by Business Improvement Consulting & Value Proposition

## Beyond Assurance: Business Improvement Consulting

Internal audit highlights risks, inefficiencies, and improvement opportunities. Our Business Improvement Consulting practice helps you act on them. We work with leadership teams to strengthen operations, design future-ready strategies, and support performance transformation.

Internal Audit Focus	Business Improvement Focus	How They Work Together
<ul style="list-style-type: none"><li>• Risk, controls, compliance</li><li>• Operational effectiveness</li><li>• Governance and oversight</li><li>• Process assessment and control optimisation</li></ul>	<ul style="list-style-type: none"><li>• Strategy and growth planning</li><li>• Business model review</li><li>• Market expansion and commercial planning</li><li>• Performance improvement and process redesign</li></ul>	<ul style="list-style-type: none"><li>• Internal audit identifies issues, gaps, and opportunities</li><li>• Business Improvement delivers the roadmap and execution support</li><li>• Organisations achieve a continuous cycle of: Assess → Improve → Grow</li></ul>

## Why Forvis Mazars?

### Sector-Specific Expertise

We tailor our approach to industry realities across financial services, public sector, non-profits, manufacturing, consumer markets, and more. Our teams are equipped to deliver solutions aligned with sector regulations, risks, and best practices.

### Customised Solutions

We design internal audit and improvement programs based on your organisation's unique needs—ensuring relevance, practicality, and measurable impact.

### Risk-Focused Methodology

Our risk-based audit frameworks provide assurance on current and emerging risks, supporting better decision-making and organisational resilience.

### Cost-Efficient Assurance

We provide the right level of assurance with the optimal mix of internal and external resources—keeping your internal audit function effective and affordable.

### Value and Insight

Beyond compliance, our insights strengthen governance, enhance efficiency, and support your long-term growth and transformation agenda.

## Contact us

Forvis Mazars' Internal Audit & Business Improvement Services in Indonesia are designed to support both local entities and multinational organisations. Our integrated international partnership ensures seamless delivery across territories and business units.

To discuss your needs or request a proposal, please contact:

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